



INVESTOR PRESENTATION

November 2020

PRESENTATION OF CERTAIN INFORMATION



- Unless otherwise indicated in this presentation, all information is presented as of September 30, 2020 and all financial information that is identified as current refers to the period ending September 30, 2020. For definitions of certain non-IFRS measures used in this presentation including funds from operations (“FFO”), adjusted funds from operations (“AFFO”), FFO payout ratio, AFFO payout ratio, net operating income calculated on a cash basis (“NOI-cash basis”), net leverage ratio, earnings before interest, income taxes, depreciation and amortization (“EBITDA”), unencumbered asset coverage ratio, indebtedness ratio, and interest coverage ratio, please refer to Granite’s Management Discussion and Analysis (“MD&A”) in the Third Quarter 2020 Report.
- This presentation may contain statements that, to the extent they are not recitations of historical fact, constitute “forward-looking statements ” or “forward-looking information” within the meaning of applicable securities legislation, including the United States Securities Act of 1933 as amended, the United States Securities Exchange Act of 1934 as amended, and applicable Canadian securities legislation. Forward-looking statements and forward-looking information may include, among others, statements regarding Granite’s future plans, goals, strategies, intentions, beliefs, estimates, costs, objectives, economic performance or expectations, or the assumptions underlying any of the foregoing. Words such as “may”, “would”, “could”, “will”, “likely”, “expect”, “anticipate”, “believe”, “intend”, “plan”, “forecast”, “project”, “estimate”, “seek” and similar expressions are used to identify forward-looking statements and forward-looking information.
- Forward-looking statements and forward-looking information should not be read as guarantees of future events, performance or results and will not necessarily be accurate indications of whether or the times at or by which such future performance will be achieved. Undue reliance should not be placed on such statements.
- Forward-looking statements and forward-looking information are based on information available at the time and/or management's good faith assumptions and analyses made in light of our perception of historical trends, current conditions and expected future developments, as well as other factors we believe are appropriate in the circumstances, and are subject to known and unknown risks, uncertainties and other unpredictable factors, many of which are beyond Granite's control, that could cause actual events or results to differ materially from such forward looking statements and forward-looking information.
- Important factors that could cause such differences include, but are not limited to: the impact of the COVID-19 pandemic and government measures to contain it, and the resulting economic downturn, on Granite’s business, operations and financial condition; the risk that pandemic or such measures intensify; the duration of the pandemic and related impacts; the risk of changes to tax or other laws and treaties that may adversely affect Granite REIT’s mutual fund trust status under the Income Tax Act (Canada) (the “Tax Act”) or the effective tax rate in other jurisdictions in which Granite operates; economic, market and competitive conditions and other risks that may adversely affect Granite’s ability to achieve desired developments in its relationships with its tenants, expand and diversify its real estate portfolio and increase its leverage; and the risks set forth in the annual information form of Granite REIT and Granite REIT Inc. dated March 4, 2020 (the Annual Information Form) and the MD&A in the Third Quarter 2020 Report dated November 4, 2020. The “Risk Factors” section of the Annual Information Form also contains information about the material factors or assumptions underlying such forward-looking statements and forward-looking information, and is incorporated herein by reference. This presentation is qualified in its entirety by the information in such risk factors, which readers are strongly advised to review.
- Forward-looking statements and forward-looking information speak only as of the date the statements and information were made and unless otherwise required by applicable securities laws, Granite expressly disclaims any intention and undertakes no obligation to update or revise any forward-looking statements or forward-looking information contained in this presentation to reflect subsequent information, events or circumstances or otherwise.

GRANITE HIGHLIGHTS



ORGANIZATIONAL PRINCIPLES

Long-term total return focused

Conservative and flexible capital structure

Platform strength and active asset management

Institutional quality real estate portfolio

Alignment with unitholders

PORTFOLIO OVERVIEW

101 income-producing properties + 7 development properties/land

45.3M square feet

\$5.3B in property value

High quality and creditworthy tenant base

5.9 years of weighted average lease term

FINANCIAL PERFORMANCE

76% LTM AFFO POR

24% net leverage ratio

GRT.UN on TSX and GRP.U on NYSE

Market Cap. of ~\$4.3B and EV of ~\$5.5B

Investment grade ratings with stable outlook (BBB / Baa2)

9 consecutive annual distribution increases

Global Industrial Real Estate Platform

- Market capitalization and enterprise value are as at October 30, 2020.
- Granite investment grade ratings are as per DBRS/Moody's.
- Reflects the disposition of the property in Barcelona, Spain subsequent to September 30, 2020.



ENVIRONMENTAL

Promote energy efficiency and sustainable practices at our properties

Reduce use of resources and promote waste diversion

Exceed required standards where feasible in our developments

Encourage the use of local and recycled materials

Promote use of public transit through financial support

Implement various sustainability projects

SOCIAL

Promote employee well-being

Promote volunteerism and community support

Contribute financially towards gym memberships & public transit

Publish a Statement of Organizational Principles

Provide a 24/7 support and counselling resource

GOVERNANCE

100% independent Board excluding CEO

Experienced and diverse board

Internally managed

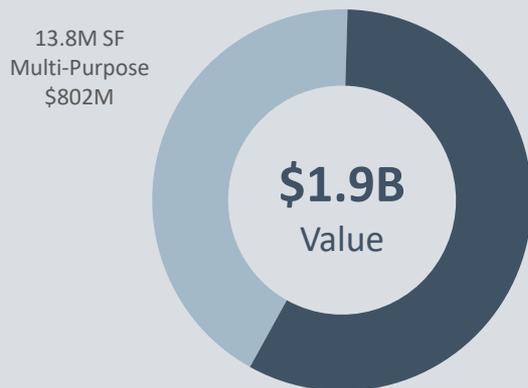
Robust governance policies with CGN Committee oversight

Whistle-blower hotline and reporting process



Investment Property Summary

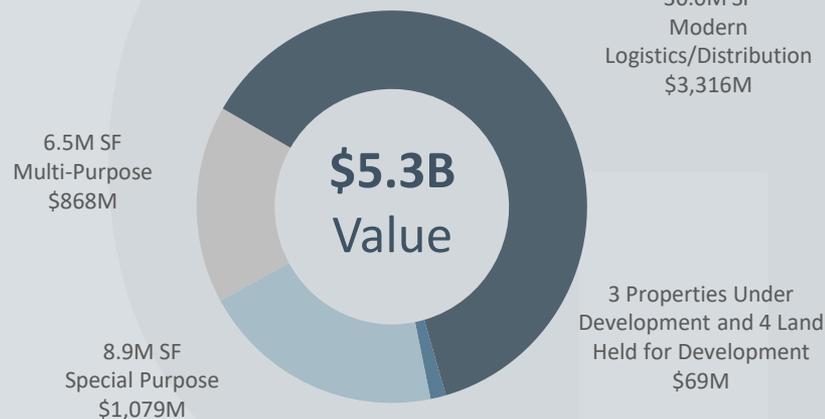
Then - December 31, 2011



14.1M SF
Special Purpose
\$1,089M



Now - September 30, 2020



30.0M SF
Modern
Logistics/Distribution
\$3,316M

3 Properties Under
Development and 4 Land
Held for Development
\$69M

27.9 94% 11% \$1.5B \$2.14 ~\$700M

GLA (MSF) Magna % of GLA Net Leverage Ratio Market Cap FFOPU Incremental Debt Capacity @ 35%

45.3 30% 24% \$4.3B \$3.90 ~\$897M

GLA (MSF) Magna % of GLA Net Leverage Ratio Market Cap LTM FFOPU Incremental Debt Capacity @ 35%

Transforming the portfolio while creating value and maintaining financial flexibility

- Market capitalization and enterprise value are as at October 30, 2020.
- Reflects the disposition of the property in Barcelona, Spain subsequent to September 30, 2020.



Target markets with superior economic conditions and market fundamentals

Proximity to major MSAs

Available labour

Strategic location

Population growth

Liquidity

Major infrastructure

Focus on modern facilities that meet the demands of E-Commerce and traditional distribution users

Modern characteristics

Lower capex requirements

Potential for expansion or redevelopment

Strategic location within market

Captive tenancy

Invest selectively/opportunistically in evolving property types and markets benefiting from technological advancement & E-Commerce trends

Cold Storage
(Food & Pharma)

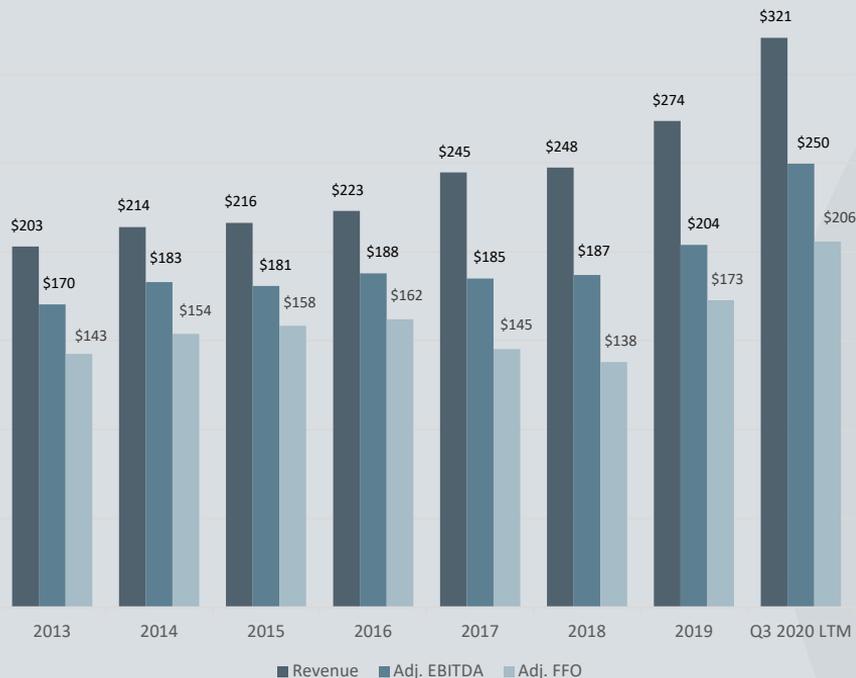
Multi-level fulfillment

Transport facilities

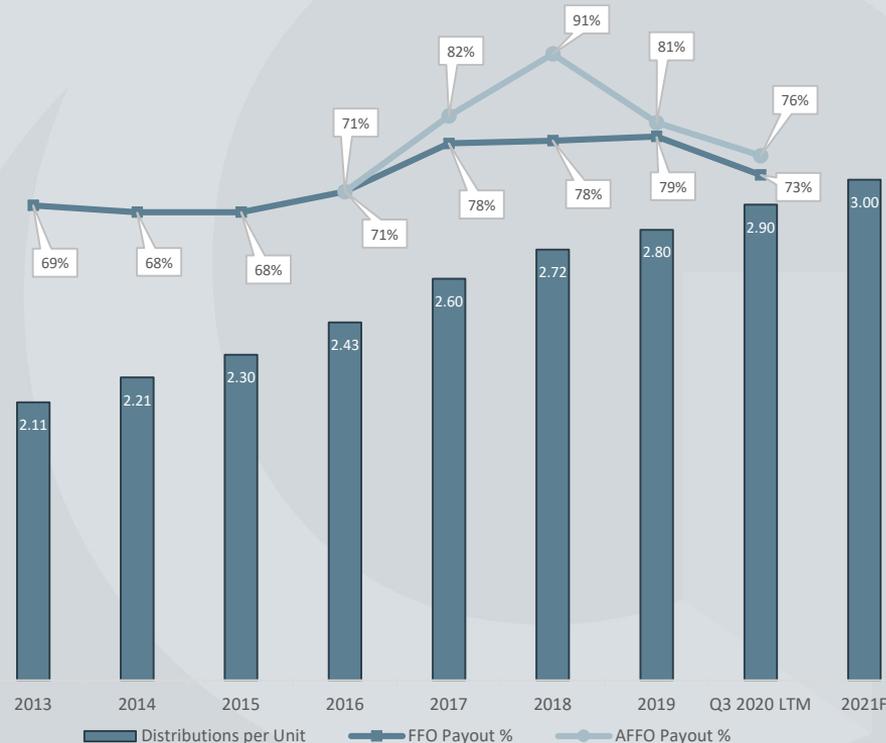
FINANCIAL PERFORMANCE



Historical Operating Performance (\$M)



Distributions and Payout Ratios



Consistent annual revenue and FFO growth. Distribution increase of 3.4% announced for 2021.

- Adjusted FFO and FFO payout ratio may exclude items that can be a source of variance between periods. See Granite's MD&A in the 2020 Third Quarter Report.
- Material increase in revenue from 2016 to 2017 is largely due to the adoption of IFRS 15 in 2017.
- 2019 Distributions excludes the special distribution paid in January 2019 of \$1.20 per unit.

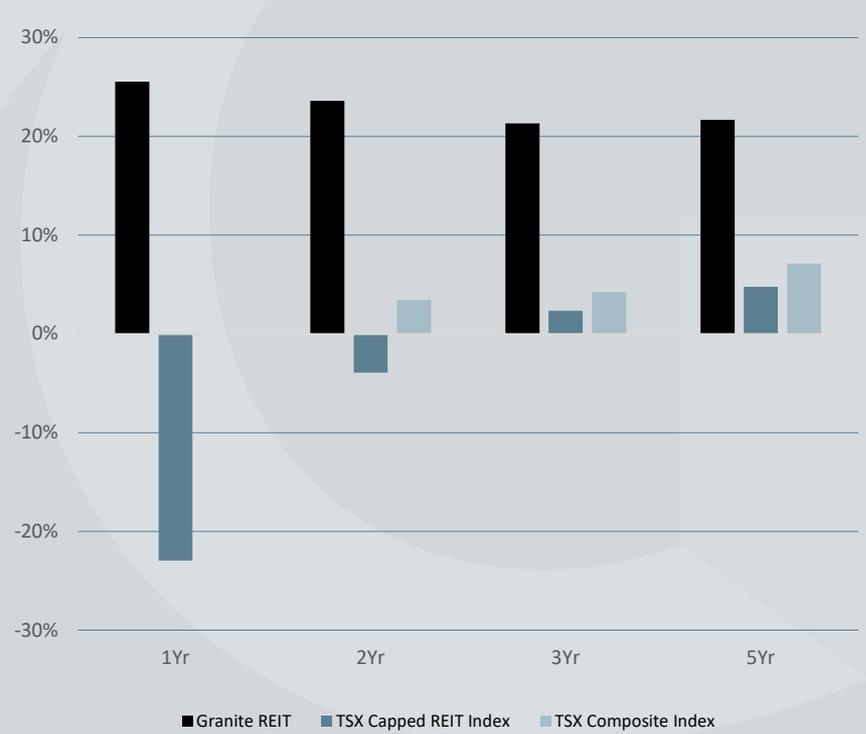


Total Return vs TSX Composite & TSX Capped REIT Indices

Cumulative Total Return %



Annualized Total Return %



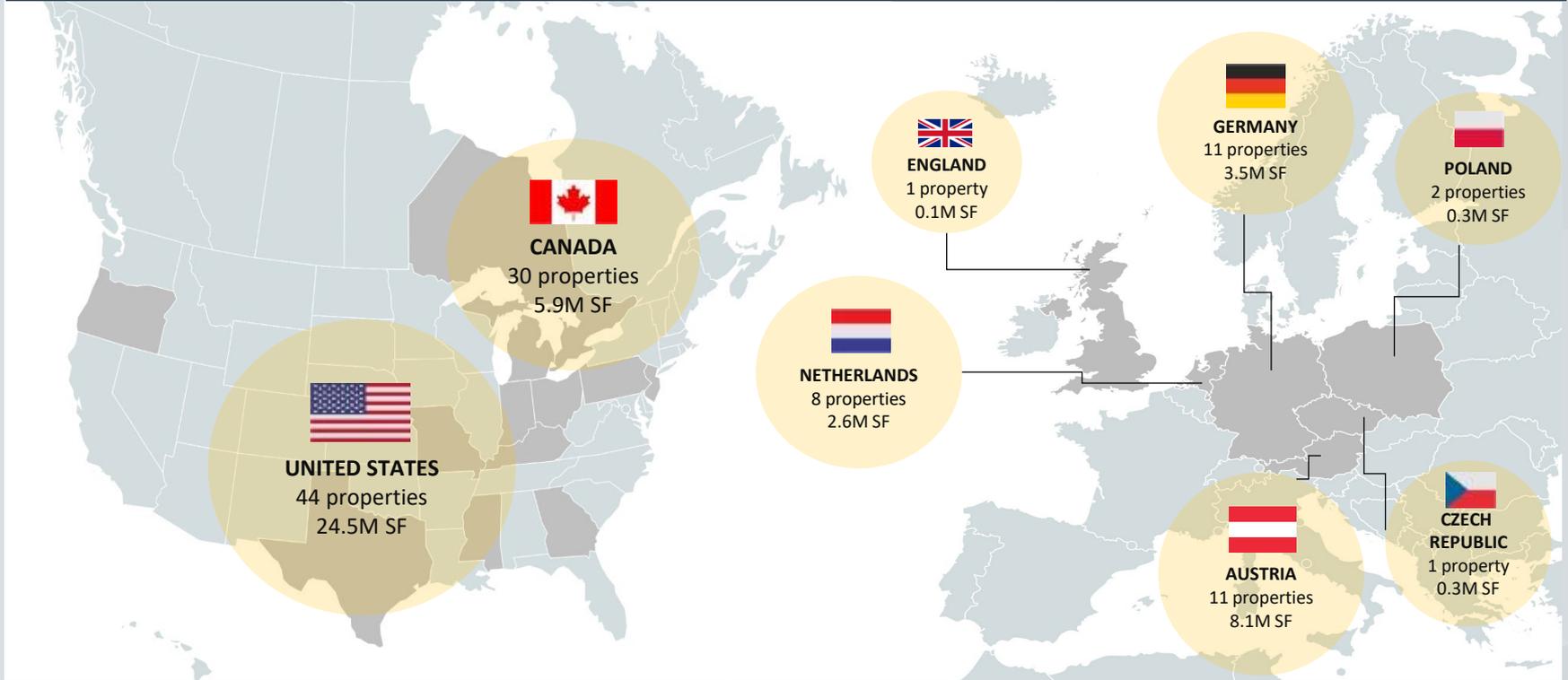
Granite has consistently outperformed the TSX and Capped REIT Total Return indices

• Total return data sourced from Bloomberg and is as at September 30, 2020.

GLOBALLY DIVERSIFIED PORTFOLIO



Eight countries – 108 properties – 45.3 million square feet



Global footprint with large scale in low-risk countries

November 2020

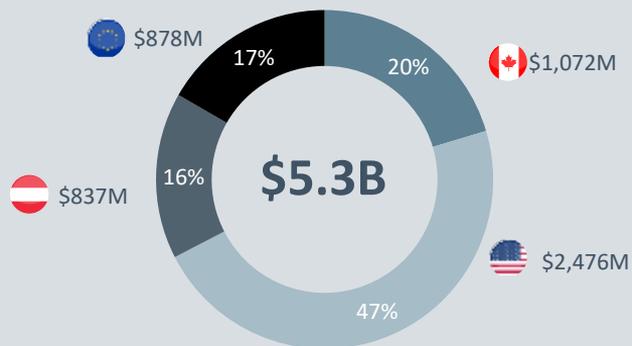
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• Reflects the disposition of the property in Barcelona, Spain subsequent to September 30, 2020.

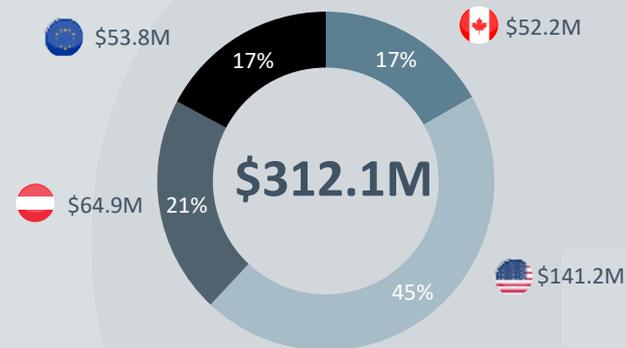
PORTFOLIO SEGMENTATION BY GEOGRAPHY



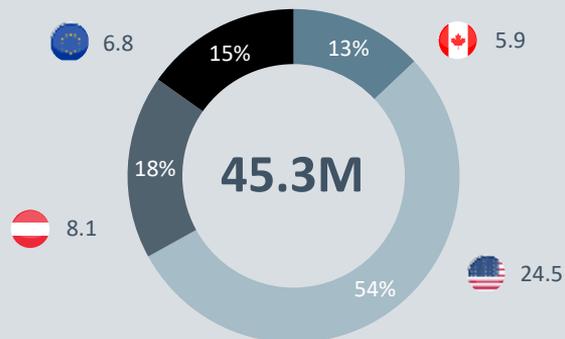
By Income Producing Property Fair Value



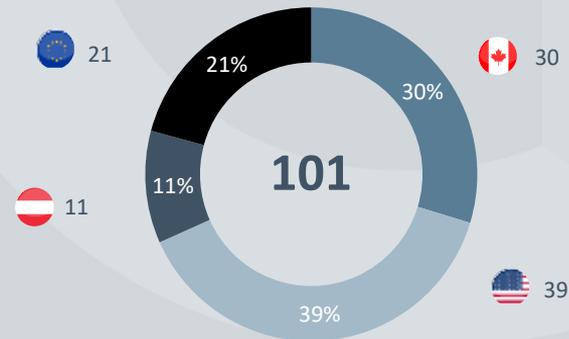
By Annualized Revenue



By Square Feet



By Number of Income-Producing Properties



Geographically diversified asset base

November 2020

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• Reflects the disposition of the property in Barcelona, Spain subsequent to September 30, 2020.

PORTFOLIO SEGMENTATION BY CATEGORY



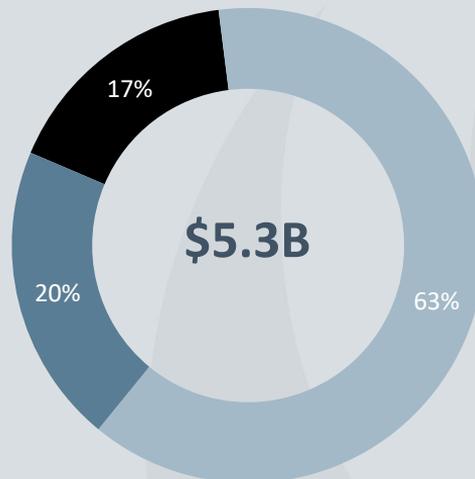
Income-Producing Properties by Value Segmented by Category

Multi-Purpose Properties

34 Properties
6.5 M SF (~191K SF/property)
\$0.9 B Fair Value (~\$134/SF)
WALT: 5.1 years
\$52.5M Annualized Revenue (~\$8.10/SF): 17%
Magna Concentration: 73%
Concentration in the GTA: 47%
Clear Height: 29'
Average Age: 26Yrs
Overall Cap Rate: 6.11%

Special Purpose Properties

7 Properties
8.9 M SF (~1,268M SF/property)
\$1.1 B Fair Value(~\$122/SF)
WALT: 5.2 years
\$77.1 M Annualized Revenue(~\$8.69/SF): 25%
Magna Concentration: 100%
Concentration in the GTA: 20%
Clear Height: 34'
Average Age: 36Yrs
Overall Cap Rate: 7.63%



Modern Logistics Properties

60 Properties
30.0 M SF (~500K SF/property)
\$3.3 B Fair Value (~\$111/SF)
WALT: 6.4 years
\$182.5 M Annualized Revenue(~\$6.09/SF): 58%
Magna Concentration: 0%
Concentration in the GTA: 6%
Clear Height: 33'
Average Age: 7 Yrs
Overall Cap Rate: 5.16%

Total Fair Value of \$5.3B with an overall WALT of 5.9 years

DEVELOPMENT PIPELINE



Altbach, Germany



Fort Worth, Texas



Bleiswijk, Netherlands
(completed September 1, 2020)



Houston, Texas

Incorporate development into our growth plans to enhance total return & platform value

LEASE EXPIRATION PROFILE



Outstanding Lease Expiries by Annualized Revenue

Annualized Revenue

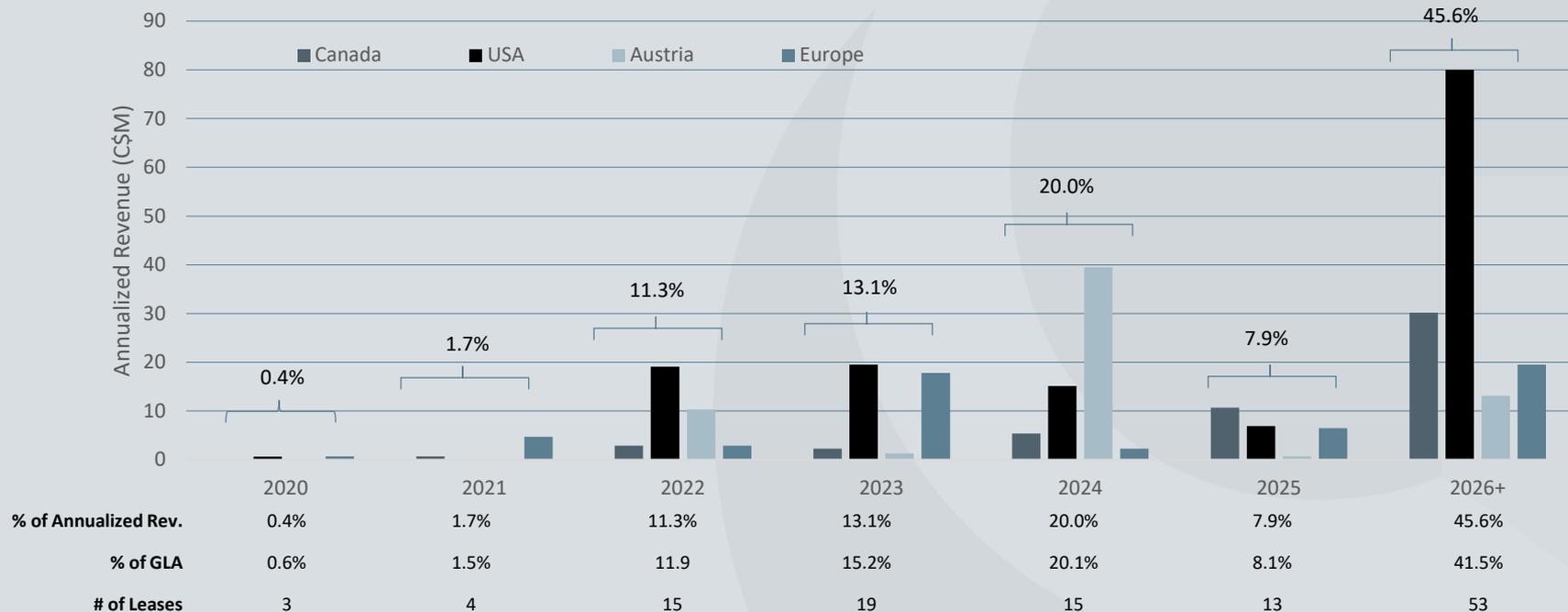
\$312.1M

Overall WALT

5.9 Years

Occupancy

98.9%



Staggered and geographically diversified lease maturity profile

• Reflects the disposition of the property in Barcelona, Spain subsequent to September 30, 2020.

HIGH QUALITY & CREDITWORTHY TENANT BASE



Top 10 Tenants		Annualized Revenue %	GLA %	WALT	Credit Rating
Magna		37%	30%	4.8	A (low)
Amazon		6%	5%	18.3	AA (low)
ADESA		3%	—%	8.8	NR
Restoration Hardware		2%	3%	7.6	NR
Hanon Systems		2%	1%	8.9	AA
Ingram Micro		2%	2%	4.3	BB (high)
Cornerstone Brands		2%	2%	4.0	B (high)
Mars Petcare		2%	3%	1.6	NR
Wayfair		2%	2%	5.0	NR
Ricoh		2%	1%	4.7	BBB (high)
Top 10 Tenants		60%	49%	6.5	

Other Tenants

Creditworthy non-Magna tenants each comprising less than 10% of Revenue and GLA

- Credit rating is quoted on the DBRS or equivalent rating scale where publicly available. NR refers to Not Rated.
- The credit rating indicated may, in some instances, apply to an affiliated company of Granite's tenant which may not be the guarantor of the lease.

BALANCE SHEET STRENGTH



Capitalization

Unit Price (10/30/2020)	\$74.7
Units Outstanding	57.8
Market Capitalization	\$4,321

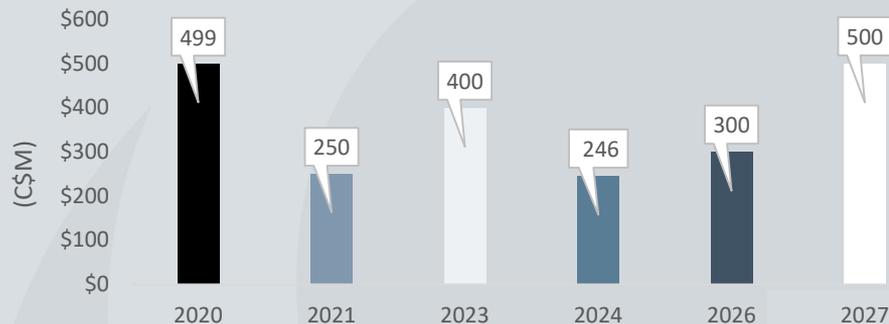
Credit Facility	\$0
Debentures 3.788% due Jul/21	\$250
Debentures 3.873% due Nov/23	\$400
Debentures 3.062% due Jun/27	\$500
Term Loan 0.522% due Dec/24	\$246
Term Loan 1.355% due Dec/26	\$300
Total Unsecured Debt	\$1,696

Less: Cash and Cash Equivalents	\$548
Add: Non-controlling Interests	\$2
Enterprise Value	\$5,479

Available Liquidity

Cash and Cash Equivalents	\$548
Credit Facility Available	\$499
Total Available Liquidity	\$1,047

Debt Maturity Profile



- Available Liquidity under credit facility which matures in February 2023
- \$250M Debentures 3.788% due Jul/21 swapped into Euros with effective interest rate of 2.68%
- \$400M Debentures 3.873% due Nov/23 swapped into Euros with an effective interest rate of 2.43%
- US\$185M Term Loan LIBOR+ due Dec/24 swapped into Euros with an effective interest rate of 0.522%
- \$300M Term Loan BA+ due Dec/26 swapped into Euros with an effective interest rate of 1.355%
- \$500M Debentures 3.062% due Jun/27 swapped into USD with effective interest rate of 2.964%

Available Liquidity

LTM Adj. EBITDA / LTM Interest	8.6x
Net Debt / LTM Adj. EBITDA	5.1x
LTM FFO / Net Debt	17%
Net Debt / Fair Value of Investment Properties	24%
Net Debt / Enterprise Value	23%
Unencumbered Assets / Unsecured Net Debt	4.2x
Secured Debt / Fair Value of Investment Properties	0%
Incremental Net Debt Capacity at 35% Net Leverage Ratio	\$897M

Sector leading balance sheet with significant liquidity and fully unencumbered assets

- Market capitalization and enterprise value are as at October 30, 2020.
- Total Unsecured Debt excludes swap mark-to-market liabilities and lease obligations.
- Reflects the disposition of the property in Barcelona, Spain subsequent to September 30, 2020.



- The following table was sourced from DBRS' Canadian Real Estate Peer Comparison dated September 2020.

DBRS Canadian Real Estate Peer Comparison¹:

	Granite	Peer Group Average	Granite Rank Among Peer Group
Total Debt to Capital	27.4%	49.0%	#1
Total Debt to EBITDA	5.6x	9.3x	#1
Cash Flow to Total Debt ²	0.16x	0.08x	#1
Debt Service Coverage	7.54x	2.59x	#1
EBITDA Interest Coverage	7.58x	3.25x	#1
Distributions to FFO ³	72.7%	75.1%	#7

Granite's balance sheet & access to Euro-denominated debt offers a competitive advantage

¹ Source: DBRS Canadian Real Estate Peer Comparison for 16 issuers as of September 2020. Credit metrics for each issuer are as of the dates indicated in the report (December 31, 2019 for Granite). Certain terms used, such as EBITDA and FFO, do not have standardized meanings under IFRS and as such may not be comparable between the Canadian Real Estate Peer issuers used in the study.

² Peer Group Average excludes Americold (metric is N/A per DBRS).

³ Peer Group Average excludes Morguard Corporation.



FINANCIAL FLEXIBILITY & TARGET LONG-TERM LEVERAGE RATIO

- Strong balance sheet provides pathway for measured growth with potential for further diversification and optimization of the portfolio
- Target long term net leverage ratio of ~30 - 35% while maintaining patient and opportunistic approach to acquisitions and development
- Long term leverage target fully reflected in current credit ratings from Moody's and DBRS

Incremental Net Debt Capacity

Net Leverage Ratio	Incremental Debt Capital (\$ M)
24% (current)	N/A
30%	\$452
35%	\$897
40%	\$1,416

Rating Agency Commentary

Moody's 03/13/2020: Baa2 (Stable)

"The rating reflects the REIT's commitment to maintaining a conservative capital structure, with moderate long-term target leverage of debt/total assets under 35% and fully unencumbered asset base, as the REIT executes its strategic growth plan and portfolio transformation. The ratings are further supported by Granite's good liquidity and long-term net-lease contracts with minimal rollover that result in stable earnings year over year. A ratings upgrade would be contingent upon achieving greater tenant diversification with Magna comprising less than 40% of Granite's total revenues, net debt/EBITDA closer to 5.5x, fixed charge coverage above 4.0x and secured debt % gross assets at or below 10%."

DBRS Morningstar 03/25/2020: BBB (Stable)

"The Stable rating outlook takes into consideration Granite's continued strong progress toward executing its strategic initiatives in 2019, including investing \$960.4 million into acquisitions of modern assets in key e-commerce and distribution markets, with further contractual commitments of \$129.5 million to close in 2020 and 2021 and two equity-bought deal offerings to partially fund aforementioned growth capital expenditures (\$525 million combined gross proceeds); improving tenant and property diversification as Magna exposure is reduced to 42% of annualized rental revenue through a combination of growth and dispositions resulting in reduced tenant and property concentration; and DBRS Morningstar's expectation that total debt-to-EBITDA will be in the 6 times (x) range through 2021"

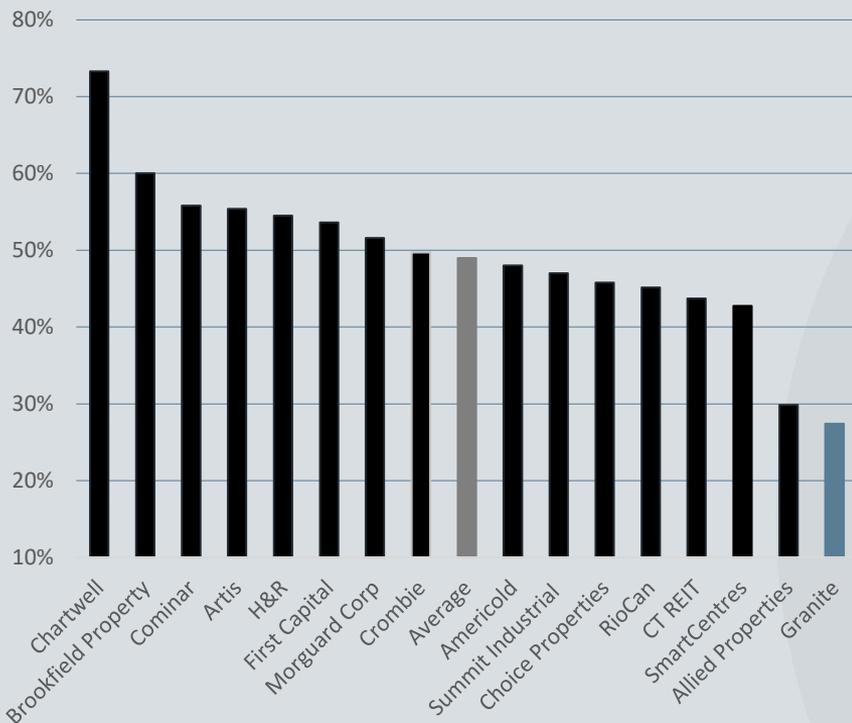
Commitment to maintaining a sustainable investment grade rating and conservative capital structure

- Reflects the disposition of the property in Barcelona, Spain subsequent to September 30, 2020.

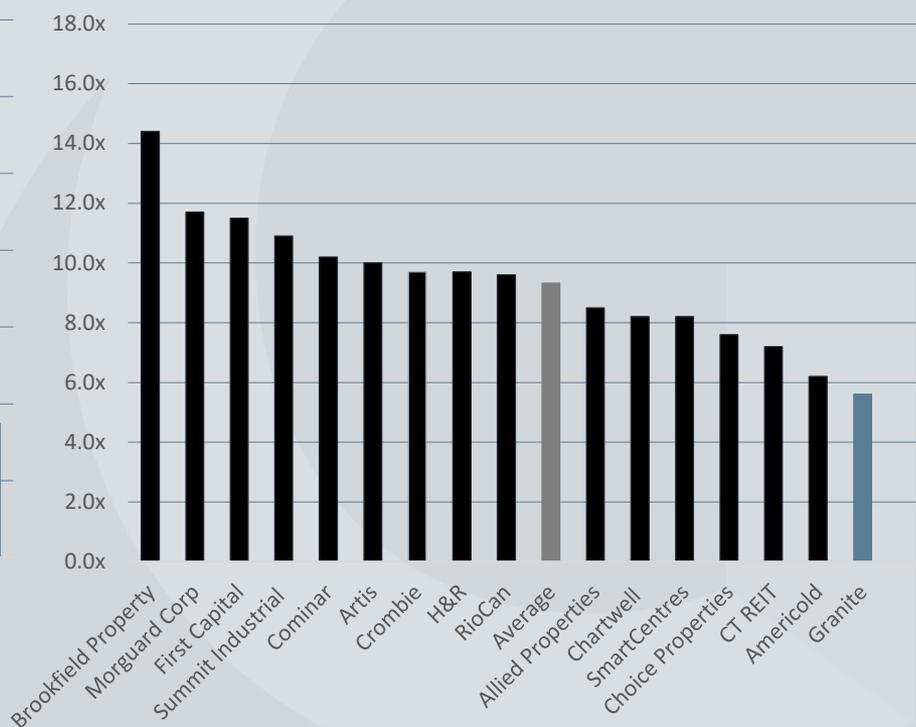
CANADIAN REAL ESTATE DEBT COMPARISON¹



Total Debt-to-Capital



Total Debt-to-EBITDA



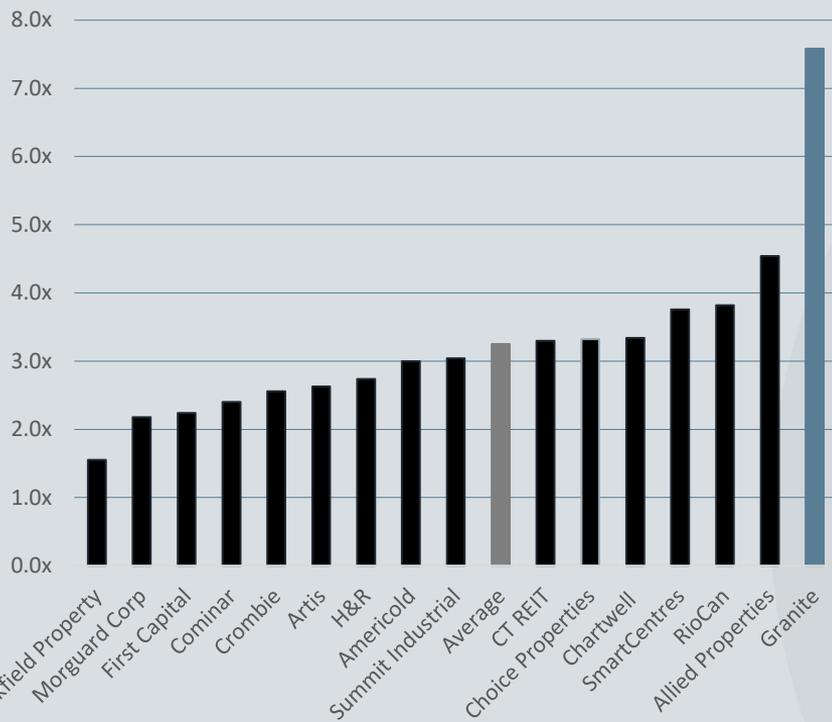
Granite has the lowest leverage within DBRS¹ universe of Canadian Real Estate entities

¹ Source: DBRS Canadian Real Estate Peer Comparison September 2020. Credit metrics for each issuer are as of the dates indicated in the report (December 31, 2019 for Granite). Certain terms used, such as EBITDA and FFO, do not have standardized meanings under IFRS and as such may not be comparable between the Canadian Real Estate Peer issuers used in the study.

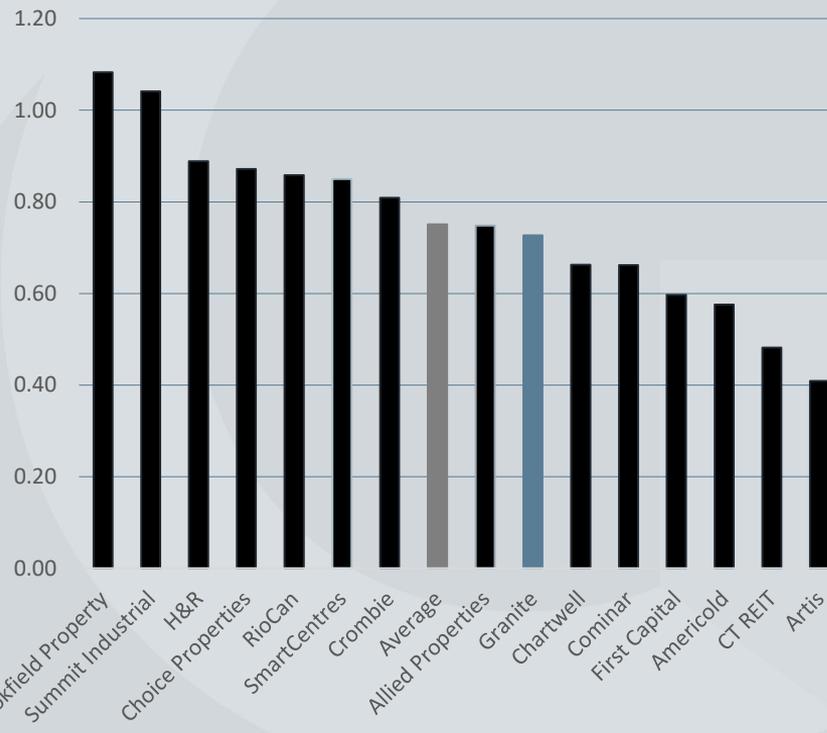
CANADIAN REAL ESTATE DEBT COMPARISON¹



EBITDA Interest Coverage



Distributions/Cash Flow from Operations²



Granite has leading cash flow coverage metrics among DBRS¹ universe of Canadian Real Estate entities

¹ Source: DBRS Canadian Real Estate Peer Comparison September 2020. Credit metrics for each issuer are as of the dates indicated in the report (December 31, 2019 for Granite). Certain terms used, such as EBITDA and FFO, do not have standardized meanings under IFRS and as such may not be comparable between the Canadian Real Estate Peer issuers used in the study.

² Peer Group Average excludes Morguard Corporation.

LEADERSHIP TEAM



Kevan Gorrie

- President and Chief Executive Officer
- Over 20 years of real estate experience in Canada, the United States and Germany.
- Previously served as the President and Chief Executive Officer of PIRET, where he led the business until its strategic sale to Blackstone Property Partners and Ivanhoé Cambridge in May 2018.



Teresa Neto

- Chief Financial Officer
- Over 30 years of varied business experience, including ~10 years as a CFO for publicly-traded real estate investment trusts in Canada.
- Previously served as the CFO of Pure Industrial Real Estate Trust and prior to that at Northwest Healthcare Properties REIT.



Lorne Kumer

- Executive Vice President, Head of Global Real Estate
- Over 25 years of experience in the real estate industry working for both public and private development companies
- Experience includes acquisitions, due diligence, leasing, land use and development approvals, sales and construction



Michael Ramparas

- Senior Vice President, Global Real Estate and Head of Investments
- Over 18 years of broad work experience with a focus on real estate, equity investments, and corporate underwriting.
- Previously held senior positions at Fortress Investment Group and Hexagon Capital Partners



Witsard Schaper

- Vice President, Head of Europe based in Amsterdam
- 20 years of extensive real estate investment experience in international private and public real estate transactions across Europe
- Prior to joining Granite, Mr. Schaper was a Director at CPPIB in London responsible for the investment program in Europe



Jon Sorg

- Vice President, Head of U.S. based in Dallas
- 19 years of investment, operations, underwriting and valuations experience in a variety of markets across the central US
- Prior to joining Granite, Mr. Sorg spent 12 years at Prologis, where most recently he served as Senior Vice President, Capital Deployment